Resources from the Office of Teacher/Principal Quality & Professional Development

Tools and resources for developing and implementing Annual Professional Performance Reviews (APPRs) in your district/BOCES

Name of Resource	Link	Brief Description
APPR (3012-d) [landing page]	https://www.engageny.org/resource/appr-3012-d	This landing page provides relevant information and support to districts and BOCES about APPRs under Education Law §3012-d and Subpart
		30-3 of the Rules of the Board of Regents for the school years 2015-16
		and beyond.
Guidance on New York's Annual	https://www.engageny.org/resourc	The purpose of this guidance is to answer questions that educators,
Professional Performance Review	e/guidance-on-new-york-s-annual-	administrators, and community stakeholders may have about Education
Law and Regulations	professional-performance-review-	Law §3012-c and §100.2(o) and Subpart 30-2 of the Commissioner's
	<u>law-and-regulations</u>	regulations for the school years 2012-13 and beyond. Guidance is also
		available on Education Law §3012-d and Subpart 30-3 of the Rules of
G. 1 . I . Oli .	1	the Board of Regents for the school years 2015-16 and beyond.
Student Learning Objectives	https://www.engageny.org/resource/student-learning-objectives-	This guidance explains how New York State will assess the student
(SLO) Guidance Document for Teachers	guidance-document	learning growth of students in classrooms where there is no State
Teachers	guidance-document	assessment that can be used for a State-provided growth or value-added measure (sometimes called "non-tested subjects"). This resource will be
		helpful to district leaders as they implement the district-wide growth
		goal-setting process, a critical component of the new teacher evaluation
		system.
The Commissioner's Regulations	https://www.engageny.org/resourc	Includes links to the Commissioner's Regulations and Rules of the
on Annual Professional	e/the-commissioners-regulations-	Board of Regents under Education Law §3012-c and §3012-d.
Performance Review	on-annual-professional-	
	<u>performance-review</u>	
Summary of Revised APPR	https://www.engageny.org/resourc	This resource is accessible from the APPR (3012-d) landing page and
Provisions 2015-16- The "Blue	<u>e/appr-3012-d</u>	provides a summary of the new APPR provisions for APPRs conducted
Memo"		pursuant to Education Law §3012-d.
Field Guidance on 2014-15 APPR	http://www.p12.nysed.gov/memos/	Dr. Julia Rafal-Baer's July 2, 2015 memo to the field concerning the
Closeout and Updates on	tle/appr-deadline-and-timeline.pdf	closeout of APPRs for the 2014-15 school year and updates on
Education Law 3012-d		Education Law §3012-d, including information about how to access the
	Passauras for Annading Ct.	new Review Room portal. ate-Provided Growth Scores
Application to Challenge a State-	http://www.engageny.org/file/1341	At its September 2015 meeting, the Board of Regents amended
Provided Growth Score	51/download/state-provided-	Subparts 30-2 and 30-3 of the Rules of the Board of Regents to
110,1000 010 11 010010	2 1, 33 1, 110 day blace pro riacd	200 parts 20 2 and 20 2 of the reales of the Board of Regents to

	growth-score-appeal- application.pdf	prescribe an appeals process for a teacher or principal who wishes to challenge their State-provided growth score, in certain limited circumstances for the 2014-15 school year and thereafter while the Department is reviewing the growth model to determine if any changes are needed. Teachers and principals who meet the criteria identified in the application and choose to challenge their State-provided shall submit an appeal to the Department, using the above linked application, within 20 days of receipt of their overall APPR rating or October 19, 2015, whichever is later.
Frequently Asked Questions: Challenges to a State-Provided Growth Score	http://www.engageny.org/file/1341 46/download/state-provided- growth-score-appeal-faq.pdf	This Frequently Asked Questions document has been created to answer common questions about who is eligible to challenge their State-provided growth score under the revised regulations, how to apply, what evidence should be submitted, etc.
	Resources for the Design and	l Development of APPR Plans
RFQ for Supplemental Assessments and Corresponding Growth Models and/or Assessments for Use with SLOs to be Used by Districts and BOCES in Teacher and Principal Evaluations	http://www.p12.nysed.gov/compco ntracts/rfq-15-001- assessments/home.html	This resource includes instructions for submitting applications for qualifications for supplemental assessments and corresponding growth models and/or assessments for use with SLOs to be used by districts and BOCES in teacher and principal evaluations as part of their implementation of the APPR system.
Teacher and Principal Evaluation Road Maps: 2015-16	http://www.engageny.org/resource/teacher-and-principal-evaluation-road-maps	The teacher and principal evaluation road maps are intended to help districts and BOCES navigate the decisions that need to be made in order to implement the new APPR system. The road maps are a summary of the regulations adopted by the Board of Regents to implement Education Law §3012-d.
Sample APPR Plans Aligned with Education Law §3012-d	http://www.engageny.org/resource/sample-appr-plans-aligned-education-law-3012-d	Two sample APPR plans that are in compliance with Education Law §3012-d have been developed to support districts and BOCES in the design and development of their own APPR plans.
Draft Multi-State SLO Rubric	http://www.engageny.org/resource/draft-multi-state-slo-rubric	Evaluators and educators are encouraged to use this rubric to measure the quality of the information provided by educators on the NYS SLO Template. Please view the webinar "SLO 102 for Teachers" to see how to use the rubric with a sample SLO. This rubric has been updated to align with Education Law §3012-d.

New York State Student Learning Objective Template	http://www.engageny.org/resource /new-york-state-student-learning- objective-template	The Student Learning Objective (SLO) template is the statewide form for teachers to use for writing their SLO(s).
Web-based APPR Form using Review Room Aligned with §3012-d	https://nysed- appr3.fluidreview.com/	School districts and BOCES are required to submit their completed APPR plans aligned with §3012-d into the APPR Review Room portal. This portal has been updated to include the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.
APPR Training Modules	http://www.engageny.org/resource/appr-training-modules	 The goal of these modules is to guide users through the twelve tasks in the updated Review Room portal and in their understanding of the APPR process under Education Law §3012-d, including: The component pieces of the APPR plan for teachers and principals (requirements and options); How to structure APPRs to support academic priorities and needs; How to submit an APPR plan that meets requirements of law and regulations; and How to use resources from NYSED to support the APPR process.
The Task by Task Review Room Guidance Document (APPR §3012-d)	https://www.engageny.org/resourc e/task-task-review-room-guidance- document-appr-3012-d	This document, divided into 12 Tasks that mirror the Review Room portal, is designed to provide relevant answers to common questions while districts and BOCES review and submit their APPR plans.
Hardship Waiver for the Implementation of Education Law §3012-d	https://www.engageny.org/resource/hardship-waiver-implementation-education-law-3012-d	Districts and BOCES with hardships that impact their ability to meet this deadline for implementing the new APPR plan during the 2015-16 school year are required to submit a Hardship Waiver application to the Department. For districts, this is required in order to extend this deadline without risk of losing their eligibility for a State aid increase. This landing page provides districts and BOCES with additional information, including a Hardship Waiver FAQ, to assist districts and BOCES as they complete and submit these applications.
Expedited Material Change Process to Eliminate Unnecessary Assessments for APPR Purposes	https://www.engageny.org/regents-regulatory-changes-subpart-30-2-expedited-materials-change-form	The expedited material change process has been updated for districts/BOCES that wish to make material changes to their approved APPR plans pursuant to Education Law §3012-d in order to eliminate unnecessary assessments that are currently used for purposes of APPR. The Department encourages each district/BOCES to use this expedited review process to review their currently approved APPR plan under

	I	
		§3012-d to identify alternative assessment options permitted under the
		law and regulations that will result in less testing for students.
Approved APPR Plans	http://usny.nysed.gov/rttt/teachers-	This link will take you to the page where all approved APPR plans for
	leaders/plans/home.html	districts and BOCES across the State can be accessed. The Department
	_	will continue to post approved APPR plans under Education Law
		§3012-d on this page.
	Resources for Closeout of 20	014-15 APPR under §3012-c
"Tips Webinar": Continuing	http://usny.nysed.gov/rttt/teachers-	This webinar is designed to provide helpful feedback to the field based
Guidance on the October 16th	leaders/appr-data-submission-tips-	on common issues we are seeing as districts/BOCES submit their APPR
APPR Data Submission Deadline	webinar.html	data for the October 16, 2015 deadline. Please note: Local level 1 data
for the 2014-15 School Year: Tips		centers will require earlier due dates to allow sufficient time for
to Address Common Errors		processing. Several sample scenarios with illustrative data have been
		utilized to show appropriate steps in data submission.
Continuing Guidance on the	http://usny.nysed.gov/rttt/teachers-	This memorandum provides continuing information regarding several
October 16th APPR Data	leaders/appr-data-submission-	APPR data collection and reporting deadlines. A Frequently Asked
Submission Deadline for the	deadline-memo-and-faq.html	Questions document has been created surrounding common questions
2014-15 School Year		about the data submission and the Statement of Confirmation of 2014-
		15 Staff Evaluation Rating Verification Report and has been included
		for your reference. Please note that this data submission and verification
		is required (1) in order for districts to be eligible for an increase in State
		aid for 2015-16 and (2) for districts/BOCES to submit a Hardship
		Waiver application between October 1-30, 2015, if applicable. The
		submission deadline for staff evaluation data is October 16, 2015, and
		the deadline to submit the "Statement of Confirmation of 2015 Staff
		Evaluation Rating Verification Report" is October 23, 2015.

Tools and resources for Strengthening Teacher and Leader Effectiveness (STLE): Ensuring Equitable Access to the Most Effective Educators in New York State

Name of Resource	Link	Brief Description
Improving Practice [landing page]	http://www.engageny.org/resource	This landing page is dedicated to improving the practice of our teachers
	/improving-practice	and leaders. Resources include, but are not limited to:
		 Professional Learning Community opportunities
		The Teacher and Leader Effectiveness continuum
		 Map and STLE Program Abstracts
		District spotlights
		STLE Press Coverage
Career Ladder Pathways Toolkit	https://www.engageny.org/new-	Includes framework for career ladder pathways, profiles of adaptable
	york-state-career-ladder-pathways-	career ladder pathways, tools, tips, and recommended steps to help
	toolkit	address the five common talent management challenges that contribute
		significantly to equitable access.
An Annotated Guide to Sample	https://www.engageny.org/resourc	Accessible on the "Recommended Steps in Design and
New York State Career Ladder	e/recommended-steps-design-and-	Implementation" page of the toolkit, this guide illustrates how a design
Pathways with Rubric	<u>implementation</u>	team can use the Department's recommended steps and resources
		within the toolkit to develop career ladder pathways that align with the
		Department's framework. Includes sample teacher and principal career
		ladder pathways and a rubric to assess implementation based on the
		Department's recommended steps.
STLE Grantee Profiles	https://www.engageny.org/resourc	Highlights STLE grantees and how they have established career ladder
	e/new-york-state-career-ladder-	pathways to address their diverse student achievement and talent
	pathway-local-education-agency-	management needs.
	profiles	
STLE Interactive Map	http://www.nysed.gov/stle	Highlights over 25 LEAs that have participated in the STLE grant
		program and includes program summaries, sample roles and
		responsibilities, and initial impact and cost savings.
Resources Related to Program Evaluation Metrics		
Key Indicators for Talent	http://www.p12.nysed.gov/account	This tool was developed in an effort to guide LEAs in the development
Management Systems	ability/T2/pdfs/FINALNYSEquity	and monitoring of their talent management systems. LEAs can use the
	<u>Plan.pdf</u>	indicators provided to assess the current state of each component of the
		Teacher and Leader Effectiveness (TLE) Continuum, as well as
		measure progress and summative evaluation of their efforts. It is
		included in Appendix A of the State's updated equity plan.

Rubric to Assess Career Ladder	https://www.engageny.org/sites/de	This rubric can be used as a discussion tool to assess career ladder
Pathways Implementation	fault/files/downloadable-	pathways implementation based on the Department's recommended
	resources/2015/Jun/career-ladder-	steps.
	pathways-implementation-	
	rubric.pdf	
New York State-Adapted Quality	https://www.engageny.org/resourc	Through use of the Quality Framework districts are able to reflect on
Framework	e/new-york-state-adapted-quality-	APPR implementation at the local level, gauging system strength and
	framework	determining priorities for improvement.
Using Evaluation for	https://www.engageny.org/resourc	This webinar was part of a series of sessions scheduled over the course
Improvement: Assessing and	e/webinar-using-evaluation-	of the 2014-15 school year to support those participating in the STLE-
Building Capacity[webinar]	improvement-assessing-and-	Dissemination Grant: Principal Leadership (STLE-D) program as they
	building-capacity	work to enhance the implementation of their APPR system. Tools,
		resources, and concrete examples were provided to help districts move
		past the traditional post-professional development perception surveys
		and move to a deep analysis of the impact of professional development
		efforts on teaching and learning. Grantees shared the ways they are
		utilizing strategies aligned with Tom Guskey's Levels of Professional
		Development evaluation as they disseminate best practices and work on
		the prioritized improvements for their evaluation systems.
		s to the Most Effective Educators and the State's Equity Plan
New York State's Plan to Ensure	http://p1232.nysed.gov/accountabil	New York State's updated equity plan serves to outline strategies for
Equitable Access to the Most	ity/T2/HQT-Equitable.html	how the State will continue to work with LEAs to ensure every student
Effective Educators 2014-15		has equitable access to the most effective educators. The plan builds on
		historic measures of equity, now combined with analyses of educator
		effectiveness data, and applies lessons learned from the Department's
		STLE competitive grant program intended to help applicants integrate
		evaluations into a coherent system of support for educators throughout
		their careers. The Department believes that strong preparation
		programs, meaningful teacher and principal evaluation systems,
		professional development, and career ladder pathways, implemented as
		part of a comprehensive talent management system, will ensure
		equitable access to effective educators and will address achievement
		gaps.
Studio Reflections on How to	https://www.engageny.org/content/	In this video collection school leaders and educators from the Greece
Ensure Equitable Access to the	studio-reflections-how-ensure-	Central School District and Huntington Union Free School District
Most Effective Educators [video	equitable-access-most-effective-	reflect on the ways in which they are using comprehensive talent

collection]	educators	management systems and career ladder pathways to help ensure all
		students have equitable access to the most effective educators.
Sustaining the Reach of Our Most Effective Educators [webinar]	http://www.engageny.org/resource /webinar-sustaining-the-reach-of- our-most-effective-educators	This webinar includes information from two local grantees as they share their experiences in working towards sustainability of initiatives postgrant period while also highlighting models, experiences, and reflections from those involved in extending the reach of effective educators across the nation. Additional resources that may be used in conjunction with this webinar are as follows: • Webinar: Designing Career Ladder Programs for Teachers and Principals • Sample communication plans • Questions and answers from live webinar experience
Public Data Access Site [landing page]	http://data.nysed.gov/	This website contains statewide data, which can be filtered to the individual school, district, BOCES, or county-level. Data available for 2013-14 include: • Public School 3-8 Assessment Data • Teacher and School Leader Certification Data • Public High School Graduation Rate Data available for 2012-13 include: • Annual Professional Performance Review Ratings • State-Provided Growth Ratings • Public School Enrollment Data • School Report Card For 2011-12: • Public School Enrollment Data • School Report Card Archived data beginning in 2005-06 are also available.
	CTI F Cva	archived data beginning in 2005-06 are also available.
Strengthening Teacher and Leader	http://usny.nysed.gov/rttt/rfp/gt-	This landing page provides links to program abstracts for STLE 1 grant
Effectiveness Competitive Grant Program Award Recipients (October 31, 2012- June 30, 2014)	16/fundable-applicants.html	recipients that may be helpful for those involved in the planning, development, and/or revision of career ladder pathways.

[landing page]		
Strengthening Teacher and Leader	http://usny.nysed.gov/rttt/rfp/gt-	This landing page provides links to program abstracts for STLE 2 grant
Effectiveness 2 Competitive	22/fundable-applicants.html	recipients that may be helpful for those involved in the planning,
Grant Program Award Recipients		development, and/or revision of career ladder pathways.
(October 23, 2013-June 30, 2015)		
[landing page]		
Strengthening Teacher and Leader	http://usny.nysed.gov/rttt/rfp/gt-	This landing page provides links to program abstracts for STLE 3 grant
Effectiveness 3 Competitive	23/fundable-applicants.html	recipients that may be helpful for those involved in the planning,
Grant Program		development, and/or revision of career ladder pathways.
Preliminary Award Recipients		
(March 3, 2014-June 30, 2015)		
[landing page]		
Strengthening Teacher and Leader	http://usny.nysed.gov/rttt/rfp/stle-	This landing page provides links to program abstracts for STLE D grant
Effectiveness Dissemination	<u>d</u> /	recipients that may be helpful for those involved in the planning,
Grant: Principal Leadership		development, and/or revision of comprehensive systems to recruit,
(STLE-D)		develop, support, retain, and provide equitable access to great teachers
(November 1, 2014-June 30,		and leaders.
2015)		
[landing page]		
		g Materials (Webinars and Videos)
Designing Career Ladder	http://www.engageny.org/resource	The key purpose of this webinar is to provide technical support and
Programs for Teachers and	/designing-career-ladder-	assistance to districts and schools across New York State regarding
Principals [webinar]	programs-for-teachers-and-	career ladders. Information presented in this webinar includes:
	<u>principals</u>	Assistance with designing a career ladder program
		Examples of career ladder programs
		Guidance with career ladder design
		Communication strategies and sample communication plans
		Ways in which to create a sustaining career ladder program
Enhancing Family Engagement	http://www.engageny.org/resource	This webinar allows for the close examination of resources and
[webinar]	/webinar-enhancing-family-	examples of how districts across New York State, including STLE
	<u>engagement</u>	grantees, are engaging families. This webinar provides districts time to
		reflect upon current family engagement efforts, identify areas of
		strength and areas that could be enhanced, and strategically plan
		possible next steps for strengthening the home-school connection at the
		district, building, and/or classroom level using the Enhancing Family
		Engagement Action Planning Tool. Additional resources that may be

The Development of Career Pathways in the Greece Central School District [video collection]	https://www.engageny.org/content/development-career-pathways-greece-central-school-district	used in conjunction with this webinar are as follows: • Video: Family Engagement in South Huntington • Planning a Parent Workshop Toolkit • Planning a Parent Night Checklist • Parent's Guide to the Common Core • What Parents Can Do To Help Their Children In this video collection school leaders and educators from the Greece Central School District share the specific objectives they set out to reach with career ladder pathways, supported by an STLE grant. They outline their team approach, design thinking and future of innovation. They also describe the journey of challenges, messaging, turning points, and above all - the conviction that this work is a long-term
		commitment, not a token effort.
Fort Ann School District - Strengthening Teacher and Leader Effectiveness Grant Program [video]	http://www.engageny.org/resource /strengthening-teacher-and-leader- effectiveness-grant-program	This video shows how one school district is successfully developing and supporting effective teachers and school leaders through the STLE Grant.
Family Engagement in South Huntington [video]	http://www.engageny.org/resource/family-engagement-in-south-huntington	This video demonstrates how one school district is successfully using Teacher and Principal Leaders to engage families as partners in education through the STLE Grant.
"Focus Walks" Foster Professional Growth in Huntington [video]	https://www.engageny.org/resource/focus-walks-foster-leadership-growth-long-island-school-district	This video illustrates how "Focus Walks" are successfully helping the Huntington Union Free School District collect data, analyze educator needs, and drive professional development offerings, supported by a STLE grant.
What Is a Teacher Leader? [video]	https://www.engageny.org/resourc e/what-is-a-teacher-leader	As part of an effort to celebrate, promote, and sustain career ladder pathways statewide, NYSED requested that STLE grantees submit their perspectives on teacher leadership by answering the question "What is a teacher leader?"
Partnerships in Freeport Inspire Early Interest in STEM [video]	https://www.engageny.org/resourc e/partnerships-freeport-inspire- early-interest-stem	This video demonstrates how Freeport supports STEM initiatives at the elementary level using school-community partnerships as a foundation for success. With the support of the STLE grant, educators are taking advantage of collegial circles, professional development, and coteaching opportunities in which they plan hands-on learning experiences and student-centered lessons in partnership with Adelphi University professors.
STEM Education: Expanding	https://www.engageny.org/resourc	This video shows how Ballston Spa School District serves as a regional

Teacher Leader Capacity in	e/stem-education-expanding-	"platform school" for STEM development through the support of
Ballston Spa[video]	teacher-leader-capacity-ballston-	school-community partnerships with local businesses. With support
Banston Spatvideoj	* *	from the STLE grant, Teacher Leaders are strengthening STEM
	<u>spa</u>	curriculum and promoting sustainable efforts to ensure students are
		prepared for college and careers.
Dagayyaag	From the Summer 2014 Engage Emissis	on-Elevate: From Initiatives to Systems Conference
Engage-Envision-Elevate: From	https://www.engageny.org/resourc	This toolkit is a compilation of information, tools, and tips shared at the
Initiatives to Systems [toolkit]	e/engage-envision-elevate-	July 2014 Convening, "Engage-Envision-Elevate: From Initiatives to
	<u>initiatives-systems</u>	Systems". This toolkit contains work from national experts, districts
		across the nation engaging in similar work, and most importantly tools
		and resources from our local districts.
One with a first the Francisco	1.44 //	This continue will said a see in a side of a day of a day
Overview of the Engage- Envision-Elevate: From	https://www.engageny.org/resourc	This webinar will guide you in navigating the toolkit and the resources
	e/overview-engage-envision-	within each of the six topical areas. You will be able to view concrete
Initiatives to Systems Toolkit	elevate-initiatives-systems-toolkit	examples of work from STLE districts and with these tools begin to
[webinar]		develop a plan for your own classroom, school or district.
Developing Sustainable Career	https://www.engageny.org/resourc	This section contains information and tools to aid districts in the
Pathways and Leadership Roles	e/initiatives-systems-developing-	process of designing and planning for the implementation of career
	sustainable-career-pathways-and-	pathways. It contains information regarding a variety of topics,
[subsection of Engage-Envision-	<u>leadership-roles</u>	including, but not limited to:
Elevate: From Initiatives to		 Examples from other districts doing this work
Systems Toolkit]		 Ideas on how to articulate career pathway objectives and
		establish guiding design principles
		Best practices regarding communications and engagement of
		key stakeholder groups
Systems Thinking and Evolution	https://www.engageny.org/resourc	This section contains information and basic tools of systems thinking to
of Practice	e/initiatives-systems-systems-	inform and enhance school improvement efforts including:
	thinking-and-evolution-practice	A summary of the habits of systems thinking
[subsection of Engage-Envision-		Reflective tools and questions that uncover the power of mental
Elevate: From Initiatives to		models and can be used to push systems-thinking
Systems Toolkit]		Graphics that can be used in discussion, aiding in the
		identification of high-leverage action steps
Peer Observation – Approaches	https://www.engageny.org/resourc	This section contains information and tools to aid districts in the
and Design Considerations	e/initiatives-systems-peer-	process of designing and planning for implementation of a peer
and Design Considerations	C/ IIIIIIIII VCS-5 y StCIIIS-PCCI-	process of designing and planning for implementation of a peer

	1 -1 1 1	1
forther dien of English English	observation-approaches-and-	observation component within an evaluation system. It contains
[subsection of Engage-Envision- Elevate: From Initiatives to	design-considerations	information regarding a variety of topics, including:
		Reflection questions to push decision-making
Systems Toolkit]		 Examples of how districts have approached peer observation
		 Samples of collective bargaining agreements
		 Peer Observation background and research
Enhancing Family and	https://www.engageny.org/resourc	Highly effective schools and districts support and promote teacher
Community Engagement	e/initiatives-systems-enhancing-	efforts to create and maintain close relationships with families. This
	family-and-community-	section provides resources for school districts to increase this
[subsection of Engage-Envision-	engagement	engagement. Including, but not limited to:
Elevate: From Initiatives to		A sample weekly newsletter
Systems Toolkit]		A sample Parent University Brochure
		Video of an example school district
Transformational Collaboration –	https://www.engageny.org/resourc	Many "groups" that function in educational systems call themselves a
Systemic Commitment to	e/initiatives-systems-	"Professional Learning Community" and yet fail to become a highly
Professional Learning	transformational-collaboration-	functioning unit. This section takes an in-depth look at the Webster
Communities	systemic-commitment-professional	Central School District. Webster is a community of professional
	Systemic Communication processions.	learners whose members are mutually accountable and work
[subsection of Engage-Envision-		interdependently to achieve common goals that support continuous
Elevate: From Initiatives to		growth improving the learning of each student. Resources include, but
Systems Toolkit]		are not limited to:
2,500		Webster Central School District Core Beliefs
		 "Building the Foundation: Essential Elements of PLCs"
		O CONTRACTOR OF THE CONTRACTOR
		Webster Sample Structures and Times Webster Sample Structures and Times
		Webster's 2013–14 Calendar of Professional Learning Focus
		Areas
		Sample Meeting Minute Template
Force Field Analysis	https://www.engageny.org/resourc	Force Field Analysis is a strategic analytical tool which provides a
	e/initiatives-systems-force-field-	framework for identifying and examining factors that can influence
[Subsection of Engage-Envision-	analysis	change. This section provides multiple resources to engage in Force
Elevate: From Initiatives to		Field Analysis including:
Systems Toolkit]		A Force Field Analysis Action Plan Template
Engage-Envision-Elevate: From	https://www.engageny.org/resourc	This page contains both videos and slide decks from the presentations
Initiatives to Systems Convening	<u>e/engage-envision-elevate-</u>	that were used at the July 2014 Engage-Envision-Elevate: From

Presentations [full length session videos and slide decks]	initiatives-systems-convening- presentations	Initiatives to Systems convening. Topics include:
Engage-Envision-Elevate: Our Work Can Give Students Hope: Commissioner King's Keynote Address Thursday, July 24 th [This is a short video clip only, use the presentation link above to access the full keynote presentation.]	https://www.engageny.org/resourc e/engage-envision-elevate-our- work-can-give-students-hope	Education Commissioner John B. King Jr. told educators gathered for the "Engage-Envision-Elevate" Convening in Albany that they play a unique role in giving students opportunities and hope for their future. Teachers and administrators from across New York State convened to share best practices resulting from the over \$72 million dollars awarded to high needs districts and BOCES through the STLE Grants.
Reflections from the Engage- Envision-Elevate Convening [video]	https://www.engageny.org/resourc e/reflections-engage-envision- elevate-convening	In this video, educators who attended the convening (held in Albany, NY on July 24-25) talk about the value of what they learned and the types of tools and resources they will take back to their districts.

Note: For any questions regarding the resources listed above, please contact the office at (518) 474-2573.